

CARL Executive Director's Report

Tabled at the CARL Board Meeting, September 15, 2022

The following provides an overview of selected activities undertaken or supported by the CARL Office since the April 24, 2022, report to the Board. All past reports are available on the CARL website's [Publications page](#).

Initiatives Arising from the Pandemic

Friday Zoom Calls for Directors

The Friday afternoon informal Zoom sessions held every other week were put on hold over the summer months and resumed on September 9. Attendees will continue to update each other on changes and decisions at their institutions and draw advice from their peers.

Webinar & Community Call Series

CARL continued to host [regular webinars and community calls](#), sometimes in partnership with other groups, on topics of interest to the various library communities of practice that they support, which are free and open to all – both CARL members and non-members.

Strategic Planning

CARL's Strategic Focus 2022-2025 was adopted and shared with CARL members in July. It is also available on the CARL [website](#). CARL staff held a retreat in August to review CARL's strategy and examine committee structures and projects to support the initiatives outlined in the document. A slightly changed committee structure will be proposed to the Board at the September 15th meeting. A committee work plan template has been created and will be discussed with each committee's members in forthcoming meetings.

Policy and Public Affairs

Copyright

CARL has met with several government officials to discuss copyright matters as announced in the 2022 Budget Implementation Act and will continue to meet with MPs and officials through the summer. To support these meetings, CARL has prepared documents that summarize our arguments on [fair dealing](#), [tariffs](#), the [facts of the Supreme Court of Canada](#) ruling in the York v. Canadian Copyright Licensing Agency (Access Copyright) case, [crown copyright](#), and a statement on proctoring software and privacy concerns is forthcoming.

The Government tabled Canada's 2022 Budget on April 7, 2022. While the Budget Implementation Act, 2022, No. 1 included the amendment to the Copyright Act to extend the general term of copyright protection from 50 to 70 years after the life of the author, it did not state when the change would take place. CARL subsequently provided advice to government officials on ways to [mitigate term extension](#).

Federal Government Activities

The Government of Canada established an expert advisory group on online safety in the spring, mandated to provide the Minister of Canadian Heritage with advice on how to design the legislative and regulatory framework to address harmful content online. On July 8, Minister Pablo Rodriguez announced that Canadian Heritage would “restart countrywide consultations on the government’s proposed online harms legislation” after this group “disagreed on the best path forward.” The summary report noted the group was unable to come to agreement on several areas, one of which being how to define “harm” itself. Cross country consultations will begin shortly with targeted groups identified by the government.

Bill C-11 - An Act to amend the Broadcasting Act and to make related and consequential amendments to other Acts (referred to as the Online Streaming Act), passed 3rd reading in the House on June 21st. It is now being studied by the Senate and will be further consulted upon in the fall. Witnesses have expressed concerns about lack of clarity as to whether it implicates user-generated content and smaller platforms, as well as the regulatory framework it hands to the Canadian Radio-television and Telecommunications Commission (CRTC).

On June 21st, the federal government launched its annual pre-budget consultations in advance of the 2023 Federal Budget. Notably missing from this consultation is the themed approach that this government has taken for several years in the past and is offering a general call for Canadians to share their priorities for the 2023 Federal Budget. CARL will be submitting a brief by the October 2022 deadline.

C-27 - An Act to enact the Consumer Privacy Protection Act, the Personal Information and Data Protection Tribunal Act and the Artificial Intelligence and Data Act and to make consequential and related amendments to other Acts (referred to as the Digital Charter Implementation Act, 2022) was tabled on June 20th. While CARL is further studying the details of the legislation, at first read it appears to have addressed many of the recommendations CARL put forward in our 2021 brief on the Government’s proposed approach to address harmful content online.

On April 28th, the Canadian Government announced its endorsement of the Declaration for the Future of the Internet, committing Canada to work with partner countries, such as the US, to “affirm and promote the shared vision of an open, trusted and secure Internet that fosters democratic values and respect for human rights.”

The Minister of Canadian Heritage held a National Cultural Summit: The future of arts culture and heritage in Canada that spanned two and half days at the beginning of May. The program was designed as plenary panels, breakout room table discussions, and while there were many items that emerged in support of the creator community, one of note is the community is largely, and strongly, behind Bill C-11 (Online Streaming Act). While a couple of reservations were expressed about CRTC’s capacity and appropriateness for the roles it is handed in the bill, the arts and culture communities feel that it is important the big platforms are made to better support Canadian artists.

Marrakesh Treaty Implementation

Working groups continued over the summer and have made good advancement in the implementation piece. The work has uncovered a complexity of issues that go beyond the remit of the pilot project that will need attention and further work in support of making accessible formats more easily available. The metadata working group has developed recommendations for metadata fields to identify accessible works and is now working

internationally to standardize the metadata fields. On the ground testing in the US and in Canada is planned for this fall.

Management, Advancement and Assessment of Research Libraries

CARL Research in Librarianship Grant

CARL announced the winner of the 2022 student category of the Research in Librarianship Grant fund on May 18 and is pleased to support Poppy Nicolette Riddle's (Master of Information Management Student at Dalhousie University) usability study on visual idioms to reduce uncertainty, anxiety, and frustration during exploratory search by scholars.

The call for applications to the 2022 practicing librarian category of the grant closed on August 15 and the application review panel met on September 8. Results will be announced shortly.

Equity, Diversity and Inclusion

Under the leadership of Lisa O'Hara (WG Chair) and Victoria Ho, CARL VPO-EDI, the EDI Working Group held a fourth webinar of the Inclusion Perspectives series, which featured library colleagues with disabilities. The webinar took place on June 8 and attracted 82 attendees. A definition of 'belonging' was also added to CARL's definitions for equity, diversity, and inclusion.

CCDI's final report on CARL's Diversity and Inclusion Study was posted to the CARL website on June 2nd.

Academic Librarians' Leadership Institute (ALLI)

Susan Cleyle, CARL VPO for Leadership Development Initiatives, worked with the Gardiner Center (Memorial) to host a successful inaugural ALLI, which took place June 6-12, 2022, in St-John's, Newfoundland. 21 participants attended.

Librarians' Research Institute (LRI)

CARL is now in the preliminary stages of rescheduling the institute, which was postponed due to the COVID-19 pandemic.

CARL Statistics Program

The administrative reporting function is nearly complete and collection of the 2020-21 data will begin shortly.

The preliminary data for 2019-2020 was circulated to members in July and work on verifying anomalies is underway but is taking longer than usual owing to the changes in the survey.

A small working group will be meeting over the next several weeks to work on the e-reserves questions to improve the data elements to be collected in this area and an analysis of the statistics program overall will begin shortly.

Library Impact Working Group

The working group went on hiatus following the publication and initial promotion of the framework. Working Group Chair Mark Robertson volunteered to start working on next steps

to further promote the resource over his administrative leave, which will include consulting with directors to determine possible training offerings they would find useful.

Canadian Library Assessment Workshop

To avoid conflicting with the ARL Library Assessment Conference (held biennially) or overlapping with the Librarians Research Institute, CLAW will be postponed to the fall of 2023. The call for a host institution was circulated on September 6.

Support to Research Production, Preservation and Dissemination

Research Data Management

Susan actively participated in the Multi-year Financial Plan Working Group and the Executive Management Committee of the Alliance, as they worked to provide a plan and other documentation to ISED by the end of September. It is proposed that RDM expand and enhance all of its existing services (e.g. DMP Assistant, Borealis, FRDR, etc.) as well as increase investment in the national PIDS strategy and in training. The RDM new investment (on top of ongoing funding) is about \$4.5 M. As a member of the Canadian PIDS Advisory Committee, Susan will continue to participate in consultations related to developing a renewed national PIDS strategy for Canada.

SCOSS – Global Sustainability Coalition for Open Science Services

Advisory committee met recently to assess invited applicants for the 4th round; 4 services recommended for the next round, of a variety of types.

Open Repositories

The OpenAire Task Group, led by Pierre Lasou (Laval), completed its pilot project, effectively establishing proof of concept. A draft plan for ongoing, sustainable collaboration with OpenAire has been developed by a small task group and will be reviewed by S. Haigh.

Geoff Harder, Associate University Librarian, University of Alberta, will join CARL on a one-year secondment as Project Director, National Shared Repository Infrastructure. Geoff will lead business case and project development for a shared national repository service. Initial phases of this work will include scoping and requirements gathering; identifying infrastructure and service options; recommending priorities for optimal return on investment; and coordinating with existing efforts including CARL's Open Repositories Working Group, prospective consortial partners such as Scholars Portal, SaaS-based solution providers, and other relevant entities.

Open Education

With the help of VPO Ann Ludbrook (Toronto Metropolitan), the Open Education Working Group (ORWG)'s Community of Practice Task Group continued its Open Education Cross-Canada Coffee Chats series in May and June.

The OEWG hosted an Edit-a-Thon to review materials in the *Open Education Leadership Essentials Toolkit* in April. Recommendations from participants were shared in a report, and the Toolkit will be translated into French this Fall.

A call for new members of the OEWG went out in June. The Group has identified four areas of work for the next term: Indigenous Communities and OER; Sous-groupe de travail sur

l'éducation ouverte francophone; Surveys and OE Data Collection; Community of Practice & Outreach.

The National Strategy for Open Education Roadmap sub-group identified three priority areas for open education advocacy at the federal level: Canadian Culture & Language Support OER (Francophone support); Truth and Reconciliation: Indigenous OER; and Federal Funding for Pan-Canadian OER Enablement and Capacity Development. The group is planning a summit to take place at York University in November to create draft advocacy statements for the third priority (infrastructure and policy).

Preservation

The Digital Preservation Working Group will meet in September to draft a new strategic plan.

CARL Administration & Outreach

Member Site Visits

On June 10, S. Haigh visited the campus and libraries of University of Manitoba and National Centre for Truth and Reconciliation.

On June 24, S. Haigh and K. McColgan had a meeting with A. Lannon and her senior team at Carleton University to discuss CARL's projects and advocacy activities.

On August 12, CARL staff held one-day retreat in Ottawa that included a visit to LAC's preservation facilities in Gatineau.

All visits were very much enjoyed.

Conferences, Events, International Meetings

Since the last report, S. Haigh or other CARL staff attended many events, workshops, webinars and international meetings including: NIKLA - Respectful Terminology: Creating a National Framework; CRKN - An Introduction to Transformative Agreements in Canada; Congress (Canadian Association of Learned Journals); SPARC - Inequities of article processing charges: How the oligopoly of academic publishers' profits from open access; SPARC Steering Committee; COAR AGM; MLAS Midterm meeting; IARLA Spring Meeting; ABC Copyright; CRKN - Open Access Agreements: Where do Transformative Agreements Fit?; IATUL 2022 (Vivian Lewis); A2K Coalition; LINC Sustainability Symposium; IFLA WLIC 2022; Alliance Federation Executive Management Committee.

CARL Member Transitions

On June 6, Renée Venne replaced Alexandra Freeland for the National Research Council National Science Library. Alex joined the Privy Council Office on an interchange for one year.

In July, Lisa Goddard, Nicole Nolan and Dana Thomas assumed interim roles as directors of the libraries at University of Victoria, Brock University and Metropolitan Toronto University, respectively.

Michael Vandenburg began a five-year term as Dean of Libraries, Dalhousie University on August 15, replacing the recently retired Donna Bourne-Tyson.

Dr. Guylaine Beaudry became the next Trenholme Dean of Libraries, McGill University, on September 1, succeeding Dr. Colleen Cooke.

At the same time, Pat Riva was named Interim University Librarian at Concordia University.

In August, Loubna Ghaouti returned to her role as Director of Libraries, Université Laval, following a parental leave.

Staff

We celebrated Katherine McColgan's 25th year anniversary of CARL employment with the gift of a watch from CARL. Congratulations and thanks for all your dedicated service, Katherine!

The current general division of responsibilities is:

- *Susan Haigh – Executive Director*: Overall executive direction and management; lead for CARL advocacy and public policy; outreach and strategic national and international relations;
- *Katherine McColgan – Manager, Administration and Programs*: Board Secretariat; financial and office administration and oversight; support to Policy Committee and advocacy activities; annual statistics program management; CARL privacy officer;
- *Katarzyna (Kasia) Kozyra-Kocikowska – Administrative Officer & Event Coordinator*: Book-keeping and financial administration; meeting and hospitality arrangements; office management and administrative support; support to Standing Committee on Finance and Audit.
- *Julie Morin – Senior Program Officer*: Support to Strengthening Capacity Committee and Assessment Committee; E-lert co-editor;
- *Karen Nicholson – Senior Program Officer*: Support to Advancing Research Committee; E-lert co-editor (on secondment from the University of Guelph);
- *Geoff Harder – Project Director – National Shared Repository Infrastructure* (on secondment from the University of Alberta)

Visiting Program Officers (part-time)

- *Victoria Owen – VPO, Marrakesh Treaty Implementation (July 2020 - June 2023)*
- *Pascal Calarco – VPO, Marrakesh Treaty Implementation (July 2021 - June 2023)*
- *Ann Ludbrook – VPO, Open Education (October 2021 - October 2022)*
- *Susan Cleyle – VPO, Leadership Development Initiatives (September 2021 - September 2023)*
- *Victoria Ho – VPO, Equity, Diversity, and Inclusion (February 2022 -January 2023)*
- *Corey Davis – VPO, Digital Preservation (April 2020 - March 2023)*
- *Rowena Johnson – VPO, Digital Access Policy (September 2021 - September 2023)*
- *Amanda Wakaruk – VPO, Copyright (July 2022 - July 2023)*
- *Ravit David – VPO, Copyright (September 2022 - September 2023)*

Consultants/On retainer

- *Kathleen Shearer – Research Associate - RDM, scholarly publishing and open science initiatives.*
- *Temple Scott Associates (Don Moors, Josh Matthewman, Ujwal Ganguly) – Government relations*
- *Rideout & Maybee, LLP (Howard Knopf) - Copyright*

- *Clark Wilson LLP (Michal Jaworski, Jeff Holloway)* – Contracts
- *Emond Harnden LLP (Colleen Dunlop)* – Human resources

Respectfully submitted,

Susan Haigh,
September 15, 2022